

CASE STUDY

Leading retail and online company

Among highest NPS, JD Power and ACSI scores

20 countries

100,000 employees

CHALLENGE

- Handle growing amount of online customer contacts before the pandemic and more so during the pandemic.
- Preference for contact centers to be in the US for US customers.
- Unable to associate forecasted online sales to assisted support needed, so service levels varied widely.

APPROACH

- Built out scheduling and forecasting models all online sales and associated reasons.
- Scoped domestic US locations using our 16-factor "Best-Fit" template, yielding new center to handle large percentage of monthly volumes.
- Ran competitive RFP among 12 potential BPOs, producing contracts with two of them to shoulder holiday volumes and some of the monthly needs.
- Recommended strategic actions from The Frictionless
 Organization and Contact Optimization to reduce the rate of
 contacts.

IMPACT

- Met service levels throughout busy holiday season and month over month.
- Primed the company to roll off using 3rd-party support with novel augmentation program.
- Grew contact center and customer experience skills.

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Driva (pronounced drEE-va) is derived from the Swedish word "to propel" or "to move forward." This word encapsulates the company's quest to bring actionable ROI-based solutions to address the challenges of increasingly demanding customers and the complexity of running today's local and global customer support operations.